

Statement on the First Five-Year Plan & the Chief Executive's 2026 Policy Address

Introduction

The British Chamber of Commerce in Hong Kong warmly welcomes the delivery of the Chief Executive's 2026 Policy Address and the publication of the HKSAR First Five-Year Plan (2026-2030).

The introduction of Hong Kong's Five-Year Plan marks an important evolution in Hong Kong's development. By coupling long-term planning with an annual, implementation-focused Policy Address, the Government provides the business community with predictability, clarity of intent, and strategic direction. We are encouraged by the Government's steadfast commitment to upholding our common law heritage, open capital markets and international connectivity.

Our Advocacy Effort

We commend the Chief Executive for incorporating practical recommendations submitted by the international business community:

- **Northern Metropolis:** We welcome the Financial Services and the Treasury Bureau's (FSTB) planned amendment bill offering a **5% preferential tax rate** for key sectors, including finance, advanced manufacturing, and I&T (2026 Policy Address, para. 211). This directly aligns with our call to strategically anchor firms in the Northern Metropolis to transform it into a high-end commercial hub (2026 Submission 1.1).

We also support the establishment of the **Northern Metropolis Financial Advisory Taskforce** (para. 213) and the Insurance Authority's lowered capital requirements for infrastructure investments (para. 214). These measures mirror our recommendation to enhance Public-Private Partnership (PPP) frameworks, providing dedicated financing and centralised coordination.

- **GoGlobal:** We congratulate the GoGlobal Task Force in assisting over 340 Mainland enterprises (2026 Policy Address, paras. 76–77). During our recent Beijing Doorknock, we advocated for the vital role Hong Kong's **professional and financial services in supporting Mainland firms as they expand abroad**, highlighting the value these capabilities deliver. We welcome plans to expand the Cross-Sectoral Professional Services Platform into ESG services, refine matching capabilities, and develop specialty insurance solutions (paras. 78-79).
- **Artificial Intelligence:** We support the HK\$1 billion injection into the **Artificial Intelligence Subsidy Scheme** and the focus on optimising computing power and data centre infrastructure (Policy Address, para. 201). This advances our proposal to transition toward a commercially driven AI ecosystem supported by robust infrastructure, GPU access and talent.
- **Financial Market:** Following our recent Beijing Doorknock, where we advocated for **increasing RMB internationalisation**, we are delighted to see this directly reflected in the Five-Year Plan. It outlines strategies to boost liquidity and expand product supply in the offshore RMB market.

- **Student Accommodation** (*from our Real Estate Committee*): We welcome the **Hostels in the City Scheme**, the debut land sale dedicated to student hostels, and the new Code of Practice (Policy Address, paras. 148–149). This reinforces our recommendation to expand Purpose-Built Student Accommodation (PBSA) by tendering urban sites, reducing commercial-to-residential friction, and establishing agile regulatory frameworks (2026 Submission 2.4).
- **International Schools** (*from our Education Committee*): We support expanding the Direct Subsidy Scheme (DSS) for non-local students and **allocating dedicated sites for international schools** in the Northern Metropolis (Policy Address, paras. 150–151). This aligns with our recommendation to foster an integrated, commercially viable educational ecosystem (2026 Submission 14.1).
- **Construction Technologies** (*from our Construction Committee*): We commend the use of **the Modular Integrated Construction (MiC) approach** and the adoption of innovative construction technologies to expedite construction (FYP 5.34), including the Hong Kong Housing Authority's measures to boost MiC transport efficiency and supply chain quality (Policy Address, para. 331), and the proposal to strengthen collaboration among the Government, the industry, and research institutions, to enhance the construction technology innovation platform (5.37). This aligns with our proposal to enforce early design baselining and stakeholder alignment to unlock MiC's full time- and cost-saving potential (2026 Submission 7.2).

We also welcome the better use of new technology to deepen the culture of **occupational safety and health** (FYP 5.54). Further, we commend the adoption of framework procurement models and innovative procurement models (para. 208 & 320), which align with our proposal for more collaborative contracting models (2026 submission 7.1).

- **Retaining and Attracting Talents** (*from our Future Leader's Committee*): We welcome the relaxation of extension-of-stay requirements under the **Top Talent Pass Scheme (TTPS)** for technology start-up founders. We believe this flexibility is beneficial as it ensures Hong Kong retains top-tier entrepreneurial talent.

We also praise the pledge to monitor AI's impact on youth employment and launch the **"30,000 Youth Employment and Internship Programme"** with targeted wage subsidies (FYP 5.15; Policy Address, para. 286). Funding training and graduate placements addresses our call to safeguard early-career opportunities as AI automates entry-level tasks (2026 Submission 6.2).

- **Sustainable Development** (*from our ESG Committee*): We endorse the plan to establish a GBA SAF production base, construct local blending facilities, and target a **3% SAF blend mandate by 2030** (FYP 2.32–2.33). This reflects our proposal to position Hong Kong as a regional sustainable energy hub through cross-border supply chains (2026 Submission 4.3).

We also welcome the Government's commitment to **promote e-CV adoption**, including setting up a working group for public light buses and rolling out mobile charging robots for flexible quick-charging solutions (Policy Address, para. 412). This aligns with our proposal for the Government to shift from infrastructure funding to acting as a market enabler.

Looking Ahead

We extend our sincere thanks to all our committee chairs and members for their contributions throughout the submission process. While the report above features a selective highlight of our key policy wins, it reflects the collective effort of our membership in shaping Hong Kong's future.

As these strategic blueprints move from policy intent into operational delivery, the Chamber looks forward to ongoing partnership with the Government in three key areas:

- 1. Unlocking Private Co-Investment:** Translating the ambitious development of the Northern Metropolis, Sandy Ridge Data Cluster, and new industrial parks into commercial realities will require transparent public-private partnership (PPP) frameworks and predictable infrastructure financing structures to mobilize institutional capital.
- 2. Sustaining Global Competitiveness:** As regional competition for headquarters and capital intensifies, maintaining agile procurement for SMEs, reviewing the international student quota balance, and fostering an inclusive, diverse workplace culture will remain essential levers to anchor world-class talent.
- 3. Projecting an Authentic International Narrative:** The Chamber remains committed to championing Hong Kong globally. We will continue to collaborate closely with the Administration to articulate the city's commercial dynamism, rule of law, and unparalleled lifestyle to investors and partners across the United Kingdom and international markets.

The Chamber stands ready to support the successful execution of the First Five-Year Plan, ensuring Hong Kong remains an open, dynamic, and globally connected international financial centre.

#	BritCham 2026 Policy Address & Five-Year Plan Submission	Paragraph	Policy Address & Five-Year Plan Speech
	LIVE		
	Part 1: Northern Metropolis - An Engine of Growth		
FYP	Pioneer high-value economic sectors by actively anchoring global technology and business leaders, building a commercially driven ecosystems, and modernising local retail models		
	Solidify private sector confidence and catalyse substantial co-investment through dedicated infrastructure funding and centralised governance		
	Establish a globally recognised benchmark and climate-resilient standards for smart, sustainable, and nature-positive urban development that secures long-term ecological resilience		
1.1	Change Business Perceptions through Strategic Anchoring	FYP 3.1, 3.7, 3.9; PA 211	<u>FYP 3.1</u> "To foster the integrated development of education, technology, and talent, the Northern Metropolis will be developed with the objectives of university town, I&T, industry, and environment suitable for living, work, and travel. We will forge ahead with the development of, among others, the Northern Metropolis University Town (NMUT), San Tin Technopole, and the Loop Hong Kong Park, for the mission of leveraging the Northern Metropolis as an important strategic vehicle for high-quality post-secondary education development, integration of technological and industry innovation, and attracting international high-calibre talent. We also aim to develop the Northern Metropolis into a main platform for Hong Kong to deeply engage in the development of the Guangdong-Hong Kong-Macao Greater Bay Area, and to actively integrate into and serve the overall national development. It will also serve as a new engine for us to develop new quality productive forces." <u>FYP 3.7</u> "...We will, in collaboration with San Tin Technopole and the Loop Hong Kong Park, support the cooperation between local institutions and renowned Mainland and overseas institutions as well as research institutes in organising programmes and setting up research facilities such as joint laboratories, etc., hence enabling the establishment of national-level research platforms, harnessing the power of high-quality development in science and technology." <u>FYP 3.9</u> "...from 2030 onwards, sites will be made available progressively to support emerging industries, advanced construction industries, traditional industries and new industries development, promoting the collaboration between institutions and industries in the area and expediting the commercialisation of research outcomes..." <u>PA 211</u> "The FSTB plans to introduce an amendment bill into the LegCo by year-end, providing preferential tax rates of 5%, or half-rate, for selected enterprises operating in key sectors such as finance, advanced manufacturing, R&D in I&T, headquarters activities and logistics and supply chain management."

1.2	Strengthen Private Sector Confidence by Formalising Funding and Centralising Governance	PA 213-214	<u>PA 213</u>. "The Northern Metropolis Financial Advisory Taskforce, jointly established by the HKMA and the Hong Kong Association of Banks in April, will explore public-private partnership approaches and financing arrangements for NM development with the Government and industry park companies. The 23 banks participating in the Taskforce will offer tailored financing solutions for companies moving into the NM, so as to provide precise support for the NM development." <u>PA 214</u>. "The IA will implement lowered capital requirements for eligible investment in infrastructure at the end of the year, releasing more insurance capital to participate in Hong Kong's infrastructure projects, including the NM development."
1.3	Build a Commercially Driven AI Ecosystem	PA 200, 201	<u>PA 200</u>. "The construction works of the Sandy Ridge Data Facility Cluster have begun. The computing power of the cluster is expected to reach 180 000 peta-floating point operations per second by 2032. That is equivalent to 36 times Hong Kong's current computing power. It will support the development of Hong Kong's intelligent computing industry. Its estimated cumulative investment is expected to reach at least \$23.8 billion." <u>PA 201</u>. "The Government will inject \$1 billion into the Artificial Intelligence Subsidy Scheme to support the AIRDI in applying high-performance computing power for frontier research, accelerating innovative breakthroughs. We will assess the market demand for computing power, adopting "high efficiency computing power, stable electricity supply, low-carbon transition" as our core direction. This will optimise the operation of Hong Kong's data centres and city-level layout of computing power, supporting the healthy development of the intelligent computing industry."
1.4	Anchor Northbound Spending by Transforming Local Retail	No Match	N/A
1.5	Maximise Nature Value through Governance	PA 208 (iii), 414	<u>PA 208 (iii)</u>. "The Environmental Protection Department (EPD) will expand the application scope of the Hong Kong Environmental Database, consolidating over 200 environmental datasets and optimising planning with AI. The database significantly reduces the time needed for the environmental impact assessment (EIA) process to about 15 to 24 months from 36 to 48 months, significantly improving project efficiency and reducing costs²⁵. For the NM-related projects, the time needed for the EIA process is targeted at about 15 to 20 months." <u>PA 414</u>. "We will proactively align with the national biodiversity strategy by implementing the priority actions outlined in the Hong Kong Biodiversity Strategy and Action Plan 2035. In addition, we will take forward various habitat conservation projects, such as beginning the first phase of construction for the Sam Po Shue Wetland Conservation Park, designating the Sharp Island Marine Park, consolidating local ecological conservation red lines, strengthening the conservation of wetlands and coral communities and offering a more diverse and high-quality eco-recreational experience. We will also begin the legislative process to amend the Wild Animals Protection Ordinance, to strengthen the protection of cetaceans in Hong Kong waters."
Part 2: Housing - Better Homes, Resilient Markets, and Modern Living			

FYP	Enable older residents to age-in-place in transit-connected neighbourhoods and make senior living a core part of Hong Kongs housing, health and land-optimisation agenda		
	Replace voluntary building upgrades with system-level policy mandates to transform Hong Kongs existing buildings into asset-secure structures that actively attract global financing		
	Pioneer diverse housing solutions and resilient urban models that harness institutional investment, integrate purpose-built accommodations, and elevate longterm disaster response		
2.1	Deepen Ageing-in-Place through a Non-institutional Senior Housing Pathway	FYP 5.56; PA 393	<u>FYP 5.56</u>. "Provide 8 000 additional places for subsidised long-term care services for the elderly, bringing the number of service places from around 69 500 in end-2025 to around 77 500 in end-2030." <u>PA 393</u>. "The Government will continue to set up new residential care facilities and improve relevant services, including: (i) Set up three new residential care homes for the elderly (RCHEs), providing about 400 residential care places. (ii) Provide newly built government RCHE premises for self-financed operation by the sector on a pilot basis, allowing greater flexibility in offering diversified residential care services for the elderly. (iii) Continue to expand the Residential Care Services Scheme in Guangdong by identifying more RCHEs in the Mainland cities of the GBA to join the Scheme, providing more RCHE choices for Hong Kong's elderly persons. To date, the number of participating RCHEs in Guangdong has reached 29, accommodating over 1400 Hong Kong elderly residents. (iv) Explore further enhancement to the Incentive Scheme to Encourage Provision of RCHE Premises in New Private Developments, such as allowing developers to use part of the floor area exempted from the gross floor area calculation to provide day-care facilities for the elderly. (v) Provide additional resources for subvented RCHEs to offer end-of-life care services over a three-year period."
2.2	Leverage Existing Buildings to Create a Robust Retrofitting Market and Capability	FYP 5.63	<u>FYP 5.63</u>. "To continuously improve the energy efficiency of major energy users such as buildings, we will enhance the regime of energy efficiency standards for buildings and electrical products, and promote green, energy-saving, and carbon-reduction retrofits for new and existing buildings. Our goal is to reduce the electricity consumption of commercial buildings by 30% to 40% and that of residential buildings by 20% to 30% from the 2015 level by 2050, and to achieve half of the above targets by 2035."
2.3	Establish the Build-to-Rent Ecosystem through Institutional Investment and Innovation	No Match	N/A

2.4	Accelerate Purpose-Built Accommodation for Students & Young Professionals	FYP 3.8, 3.12; PA 148	<u>FYP 3.8</u> “Advancing the Development of the HSK University Town ... 3. One-stop services for talent • Student hostels and talent accommodation will be provided, creating an international ecosystem characterised by an organic integration of teaching and learning, scientific research, living, and employment.” <u>FYP 3.12</u> “We will expedite the construction of specific ancillary facilities such as student hostels. When we advance the construction of hostels, we will adopt diversified development models, so as to increase the supply of hostel places and continuously upgrade the accommodation standards. In order to provide students with better accommodation and ancillary facilities, the existing mechanism for managing student hostels will be enhanced.” <u>PA 148</u>. The Hostels in the City Scheme, launched by the DEVB and the EDB in July 2025, has removed barriers and eased restrictions to encourage the market to convert or redevelop existing commercial buildings into student hostels on a self-financing and privately-run basis. Since the launch of the Scheme, 41 applications have been confirmed, securing the provision of about 10 800 bed spaces. The DEVB will put the first student hostel site up for sale this financial year.
2.5	Mandate Affordable Housing Quotas in New Residential Tenders	No Match	N/A

2.6	Strengthening Centralised Disaster Response	FYP 6.15, 6.16; PA 419	<u>FYP 6.15</u> “We will strengthen inter-departmental emergency coordination capabilities and community support mechanism. We will proactively and systematically step up regularised inspections on various public safety risks (in particular fire, flooding, typhoon, etc.) to identify potential hazards at source, thereby achieving “early identification, early warning, early response”. We will refine the complaint mechanism for public safety matters, and transform public concerns into an entry point of risk management, so as to enhance the overall sense of security in the community through inter-departmental collaboration. We will implement the “Emergency Responder Scheme” at the community level, and mobilise local organisations, voluntary groups, and residents’ committees to participate in training sessions and drills on emergency response, thereby enhancing the resilience of the whole community in disaster prevention and mitigation, building a “Safe Hong Kong” . “ <u>FYP 6.16</u> “We will strengthen the development and management of the emergency planning system and refine the HKSAR’s emergency response mechanism under an overall safety and emergency response framework. We will comprehensively deepen Guangdong-Hong Kong-Macao emergency response and rescue collaboration, and continuously enhance the Guangdong-Hong Kong-Macao Greater Bay Area Emergency Response and Rescue Operational Plan, thereby developing a systematic Guangdong-Hong Kong-Macao Greater Bay Area emergency response mechanism to enhance the capabilities for effecting joint disaster prevention, mitigation, and relief, as well as responding to major public emergencies.” <u>PA 419</u>. “I will set up a Task Force on the “AI City Brain” System, led by the Chief Secretary for Administration, with members from bureaux including the SB, the ITIB, the DEVB, the Transport and Logistics Bureau, to examine and develop the “AI City Brain” system. In the first phase, the digital infrastructure of the SB’s Emergency Monitoring and Support Centre will be integrated into the system. That will provide early warnings of risks and trend forecasts powered by AI analysis, improving inter-departmental collaboration in response to situations such as extreme weather, major incidents and the daily maintenance of public order, with a view to developing the system progressively into a comprehensive and integrated city management system.”
Part 3: Healthcare - A Value Driven, Innovative, and Secure System			
FYP	Enable older residents to age-in-place in transit-connected neighbourhoods and make senior living a core part of Hong Kongs housing, health and land-optimisation agenda		
	Replace voluntary building upgrades with system-level policy mandates to transform Hong Kongs existing buildings into asset-secure structures that actively attract global financing		
	Pioneer diverse housing solutions and resilient urban models that harness institutional investment, integrate purpose-built accommodations, and elevate longterm disaster response.		
3.1	Advance Value-Based Healthcare & Forward-Looking Budgets	No Match	N/A

3.2	Accelerate Drug Registration Efficiency & Data Exclusivity	FYP 2.49; PA 135	<u>FYP 2.49</u> “... Establishing an internationally renowned authority for medical products and enhance the evaluation and registration mechanism Establish the Centre for Medical Products Regulation to build and reform the independent approval and regulatory mechanisms for medical products, and develop it into an internationally recognised medical product regulatory authority.” <u>PA 135</u>. “Regarding the promotion of registration, regulation and the R&D translation of drugs and medical devices: (i) Hong Kong has become a participating authority of the Pharmaceutical Inspection Co-operation Scheme (PIC/S). Under the guidance of the National Medical Products Administration, Hong Kong is expediting the compliance of biomedicine manufacturers with international standards to facilitate the registration of their innovative drugs in Hong Kong. Hong Kong has also joined the International Council for Harmonisation of Technical Requirements for Pharmaceuticals for Human Use (ICH) as an observer, and is preparing to become a regulatory member.”
3.3	Establish a Centre for Advanced Cell & Gene Therapies	No Match	N/A
3.4	Diversify Strategic Antiviral Stockpiles for Public Health Security	No Match	N/A
3.5	Strengthen Healthcare Architecture through Voluntary Health Insurance Scheme (VHIS) Reform	No Match	N/A
3.6	Integrate GBA Cross-Boundary Network	FYP 5.27, 5.28; PA 134	<u>FYP 5.27</u> “We will enhance the development of healthcare professionals. Through the systematic projection of healthcare manpower, we will strive to strengthen the training of local healthcare professionals and the strategies for talent attraction, and actively advance the relevant infrastructure development. We will promote exchanges between local and Mainland healthcare professionals and facilitate the alignment of healthcare professionals training in the Guangdong-Hong Kong-Macao Greater Bay Area with international standards, thereby further fostering the interactions and development of healthcare professionals in Hong Kong and the Mainland.” <u>FYP 5.28</u> “We will deepen joint prevention and control. We will consolidate the cooperation mechanism for epidemic notification and joint prevention and control between Hong Kong and the Mainland (in particular other Guangdong-Hong Kong-Macao Greater Bay Area cities) and make it a normal practice. We will also deepen information sharing, technological collaboration, and talent training with Mainland and overseas disease control institutions. All these will improve the quality of collective efforts in early warning and risk assessment.” <u>PA 134</u> “We will accelerate the development of an international health and medical innovation hub and progressively optimise the drugs and medical-devices industry chain, spanning from R&D translation, clinical trial, regulatory regime to access to the GBA and international market, as well as the capital markets. Our aim is to expedite the development of a holistic ecosystem to achieve economies of scale. This involves pooling enterprises, talent and capital in the global medical-products sector and integrating with our “Finance+” strategy, to dovetail with our country’s strategic development of the emerging industries of biomedicine and medical devices.”

3.7	Safeguard Youth Mental Health Support and Literacy	FYP 5.21; PA 313	FYP 5.21 “We will develop the Primary Healthcare Co-care Network and the District Health Network in a coordinated manner, expanding service coverage to the elderly, women, and newborn infants, strengthening multi-disciplinary collaboration, and connecting primary healthcare with secondary²⁰ and tertiary²¹ healthcare services. We will strive to substantially complete the establishment of District Health Centres in all 18 districts across Hong Kong within five years, and strengthen community support for mental health and psychological well-being. By leveraging the District Health Network, we will promote personalised Life Course Preventive Care Plan built on a family medicine model, providing citizens across different life stages with screening for chronic diseases and cancers as well as health advice, with a view to actualising early prevention, early identification, and early management.” PA 313. The Government will adopt an integrated approach to promoting 11 mental health measures: (i) Continue to implement the Three-Tier School-based Emergency Mechanism in Primary Four to Six on a trial basis in the 2026/27 school year and enhance the related support services, strengthening training for school professionals to facilitate early identification of and support for students with higher suicidal risk. (ii) Provide teacher training on catering for students’ mental health needs, and organise programmes relating to the physical and psychological well-being of teachers. (iii) Set up an additional Integrated Community Centre for Mental Wellness in the NM to dovetail with population growth. (iv) Enhance the function of the Cyber Youth Support Teams by strengthening their co-operation with schools and community networks to support the emotional and psychological needs of students, conduct assessments and take follow-up action immediately after receiving cases involving students with higher suicidal risk and in emotional distress. (iv) Extend the Healthy Mind Pilot Project to all existing DHCs before mid-2027, improve frontline staff training, provide more timely assessments or referrals, organise more outreach activities and step up promotion and publicity. (vi) The PHC Commission will study public-private partnerships and other approaches to encourage more cross-disciplinary professionals, including family doctors, to provide mental health services.
	Part 4: Transport & Energy – Low-Carbon, Smart Mobility, and Transition Finance		
FYP	Transform into a world-class, zero-emission logistics and maritime powerhouse by mandating macro-scale electrification and establishing a high-capacity charging grid		
	Anchor a regional new energy hub for sustainable aviation fuels through circular economy waste-to-fuel frameworks and public procurement mandates		
	Pioneer diverse housing solutions and resilient urban models that harness institutional investment, integrate purpose-built accommodations, and elevate longterm disaster response		

4.1	Electrify Shipping & Port Operations	FYP 5.64; PA 60,61	<u>FYP 5.64</u> We will promote the use of green transport. We will steadily promote vehicle electrification and the trial and application of new energy transport while developing safe and efficient supporting networks for charging and hydrogen filling, etc., thereby creating conditions for achieving zero vehicular emissions before 2050. We will also introduce Smart and Green Mass Transit Systems, with construction works of such systems in Kai Tak, East Kowloon, HSK, and the South Island Line (West) commencing from 2027 progressively. These systems can overcome previous technical constraints in constructing heavy rail, providing cost-effective and convenient public transport systems with low carbon emissions. <u>PA 60</u>. The Government will, in collaboration with port operators, formulate a roadmap for the smart transition and green transformation of the Kwai Tsing Container Terminals. This will include introducing more autonomous electric vehicles, expanding the application of remotely-controlled cranes, supporting operators in developing onshore power-supply facilities, including exploring port dues incentives, to attract international liners to use these services. <u>PA 61</u>. We will announce the first green shipping corridor with a trading green port this year. Using green fuels and improving bunkering facilities will propel our maritime routes towards net-zero carbon emissions.
4.2	Drive Commercial Electric Vehicle (CEVs) Adoption	PA 412	<u>PA 412</u>. The Government will promote the adoption of electric commercial vehicles (e-CVs)⁴⁵ in a pragmatic manner. We have set up a working group to explore the introduction of suitable vehicle types for public light buses as a first step. We will also promote the use of mobile charging robots to offer a more flexible quick-charging solution for e-CVs.

4.3	Build a Regional Energy Hub for Sustainable Maritime & Sustainable Aviation Fuel (SAF)	FYP 2.22; PA 232-234	<u>FYP 2.22</u> We shall develop an aviation industry ecosystem with a global edge. We will strive to develop an aircraft parts processing and trading industry ecosystem to establish a “front shop, back factory” industry cluster and Asia’s first aircraft parts processing and trading centre. We will actively participate in the R&D and certification of home-developed aircraft and leverage our bridging role to help home-developed aircraft tap into the global market through Hong Kong. By leveraging Hong Kong’s Sustainable Aviation Fuel (SAF) production base in Dongguan, we will advance SAF value chain development in the Guangdong-Hong Kong-Macao Greater Bay Area (including the construction of an SAF blending facility in Hong Kong), thereby supporting our country’s SAF development. Facilitating SAF industry development • Develop an internationally competitive SAF value chain. Establish a Hong Kong SAF value chain in the Guangdong-Hong Kong-Macao Greater Bay Area to jointly develop a demonstration project in the circular economy, with a view to fostering the growth of new energy industry in the aviation sector and nurturing the SAF industry into a globally competitive green industry. The production base is expected to commence operation by 2030. • Achieve an SAF consumption ratio of 1% to 3% for flights departing from the Hong Kong International Airport in 2030. <u>PA 232.</u> To meet the country’s “dual carbon” targets and fulfil Hong Kong’s commitment to achieving carbon neutrality before 2050, we steered the establishment of a production base for SAF in Dongguan, leveraging the leading position of Hong Kong enterprises in the international SAF industry. By combining technology strengths with industrial foundation, Hong Kong and Guangdong will jointly develop a globally influential green industry. <u>PA 233.</u> The Government will take forward the construction of an SAF blending facility in Hong Kong to build an end-to-end SAF value chain and reduce logistics costs to make SAF prices more competitive. To achieve an SAF consumption ratio of 1% to 3% for flights departing from HKIA in 2030, as set out in Hong Kong’s first Five-Year Plan, the Government will study the establishment of a mechanism for mandatory SAF consumption ratio, and launch publicity and education campaigns by 2028, to create favourable conditions for attaining the consumption ratio. <u>PA 234.</u> The HKEX’s Core Climate is progressively exploring the possibility of offering green energy and other environmental equity products, including SAF Certificates and green hydrogen certificates, to the market. It will also look into appropriate options with industry stakeholders to better meet the needs of companies in respect of carbon emission reduction.
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4.4	Unify the “Megalopolis” via the 380km GBA Rail Loop	FYP 3.24; PA 229	<u>FYP 3.24</u> “We will enhance local and cross-boundary transport infrastructure connectivity. Adopting an infrastructure-led approach, we are pressing full steam ahead with the major Northern Metropolis-related railway and road projects under the “Eight Vertical and Eight Horizontal Corridors” 15 infrastructure layout, including the Northern Metropolis Highway (San Tin Section), the Tsing Lung Bridge at the southern end of Route 11, the Northern Link Spur Line connecting to the new Huanggang Port, and the Hong Kong section of Hong Kong-Shenzhen Western Rail Link. We will also examine the feasibility of a southern extension of the Hong Kong-Shenzhen Western Rail Link to strengthen the connectivity between the Northern Metropolis and the Hong Kong International Airport.” <u>PA 229</u>. “To promote the co-ordinated development of rail transit in Guangdong, Hong Kong and Macao, we are pressing ahead with the Northern Link Project and the Hong Kong-Shenzhen Western Rail Link (Hung Shui Kiu-Qianhai), with target commissioning in 2034 and 2035 respectively, to fully connect the rail transit networks of Hong Kong and Shenzhen.”
4.5	Set a Global Benchmark for Transition Finance	FYP 2.14	<u>FYP 2.14</u> Finance + Green Development • Advance the development of an international carbon market to channel funds into sustainable investment. • Enhance our sustainable finance-related information disclosure framework and sustainable finance ecosystem to strengthen the market’s capabilities and professional standards in relation to green finance and transition finance.
	WORK		
	Part 5: International Financial Centre – Global Connectivity		
FYP	Drive the “GoGlobalinitiative as its core growth opportunity, cementing the city’s status as the Asia financial hub through collaborative cross border links and highprofile global events		
	Position as the world’s premier centre for partnerships, offering a trusted framework for Mainland enterprises to invest and expand with international partners and capturing commercial opportunities across expanding global corridors		
	Establish a next-generation digital settlement network by eliminating friction in cross-border share transfers and synchronising electronic clearing regimes with international markets		
5.1	Position Hong Kong as the Global Joint Venture Hub	No Match	N/A

5.2	Enhance Capital Market Connectivity	PA 36-27	<u>PA 36.</u> The performance of Hong Kong's stock market has been strong. As of the end of August, funds raised through IPOs amounted to over \$340 billion, surpassing last year's total. To further enhance the stock market regime: (i) The SFC will begin consultation on streamlining prospectus disclosure requirements in 2027 to facilitate the listing of quality overseas enterprises in Hong Kong. (ii) The SFC and the HKEX will promote dual primary and secondary listing of overseas enterprises, including enterprises from places including Southeast Asia and Belt and Road (B&R) countries, in Hong Kong, and advance the inclusion of Kazakhstan's qualifying exchanges to the list of recognised stock exchanges. <u>PA 37.</u> We will deepen cross-product and cross-market integration, as well as the liquidity of capital markets: (i) The Central Moneymarkets Unit (CMU), operated by CMU OmniClear, will launch global securities services in phases. It will also strengthen connectivity with markets in Europe and America, the Middle East, Central Asia and ASEAN, to facilitate investors' global asset allocation through the CMU. (ii) The HKMA and the HKEX will promote mutual access between CMU OmniClear and Depository and Nominee System (DNS) to pursue institutional and technological breakthroughs for exploring the establishment of a unified asset management framework for bonds and stocks, thereby creating cross-asset synergy.
5.3	Secure a Summer Davos World Economic Forum	No Match	N/A
	Part 6: AI & Technology – Commercialisation and Workforce Resilience		
FYP	Leverage the city's trusted professional services, capital liquidity, and legal framework to bridge the gap between research and high-value economic commercialisation		
	Empower the next generation by strengthening graduate programmes and ensure young talents do not get displaced by AI		
	Boost the workforce through targeted upskilling, delivering industry-aligned certifications that merge traditional expertise with modern efficiency		

6.1	Position Hong Kong as a Global AI Ecosystem Enabler	FYP 6.9	<u>FYP 6.9</u> "We will develop a smart city management system, leveraging AI to comprehensively enhance the efficacy of city management and security governance. We will proactively explore developing an "AI City Brain" integrated city management system with the use of new technologies such as AI, big data, and the Internet of Things, etc. for real-time inter-departmental data sharing and smart analysis. Real-time perception, risk alert, instant prediction, and synergised processing will be realised in the management and operation of the city, thereby creating an intelligent hub for city management and security governance. We will enhance the resilience of the city through new technologies, so as to lay a solid foundation for the sustainable economic and social development amid the new round of technological revolution."
6.2	Empower the Next Generation by Strengthening the Graduate Programmes	FYP 5.15; PA 286	<u>FYP 5.15</u> "We will strengthen support for youth employment. We will enhance youth employment support services, monitor the impact of technology application on the labour market for young people, and assist young people (fresh graduates in particular) in securing on-the-job training opportunities and work experience, thereby enhancing their employability." <u>PA 286</u> "The Government and the business sector will launch the two-year, "30 000 Youth Employment and Internship Programme" to facilitate youth employment and development, especially for those with limited or no work experience: (i) The Government will mobilise the business sector, including major employer and trade associations, to provide an additional 10 000 full-time jobs lasting six months or more within a two-year period starting from the first quarter of 2027. The jobs will be open to young people newly entering the workforce, with the Government assuming part of the wages, i.e. \$6,000 per month or up to one-third of the monthly salary, for six months. (ii) The Government will expand the STEM Internship Scheme and enhance the HYAB Youth Start-up Internship Programme, providing more than 10 000 internship quotas within two years, with each intern receiving a subsidy of no less than \$11,000. (iii) In 2027 and 2028, the CIC and the Government will allocate funding to extend the on-the-job training subsidy scheme for professional graduates of relevant disciplines. A monthly salary subsidy of \$5,000 will be provided for each graduate, offering a total of 10 000 training places over two years."

6.3	Boost the Workforce through AI Integration and Targeted Upskilling	PA 118-120	<u>PA 118.</u> "The Government will roll out more than 200 training courses and activities under the "AI for All" Inclusive Programme by the first quarter of 2028, promoting AI awareness and responsible use in a tiered manner. This will help the general public, university students, young researchers and professionals harness AI for professional empowerment, and support working people and SMEs in applying AI for practical enhancement. <u>119.</u> The Government will also roll out the "Robots in the Community" Pilot Programme to raise citizens' awareness of embodied AI and promote digital inclusion. <u>120.</u> Upskill Hong Kong, upon its upgrade, will launch an 18-month AI upskilling campaign in the first half of 2027, including a free online training course for all with a focus on the workplace application of AI. Participants who complete the course may enrol for free in short-term, advanced AI application courses across various industries. The initiative is expected to benefit around 40 000 employees."
Part 7: Construction – Cost Efficiency and Modern Infrastructure			
FYP	Optimise fiscal efficiency through collaborative procurement models by implementing open-book schemes and aggregating bulk procurement across public projects		
	Empower the next generation of modular construction through early design baselining		
	Align construction lifecycle processes with international embodied carbon standards by introducing mandatory disclosures for new developments		
7.1	Optimise Cost Efficiency Through Procurement Reform	No Match	N/A
7.2	Enforce Early Design Baselining for Modular Integrated Construction (MiC)	PA 331	<u>PA 331.</u> "The MiC approach reduces the construction time of a typical floor of public housing buildings by about 17%, and is effective in reducing water and electricity consumption and waste. The HKHA will adopt the AIoT39 System for logistics and transport in the tender exercises for new projects to boost the transport efficiency and quality of modules."
7.3	Align with International Standards on Construction Embodied Carbon	PA 89	<u>PA 89.</u> The Development Bureau (DEVB) has signed a co-operation agreement with the relevant Mainland organisation to establish a collaborative mechanism for construction standardisation and jointly formulate the GBA construction standards. This will help local and Mainland construction companies venture into the global market by making good use of Hong Kong's strengths in areas such as testing and certification. Advanced construction technology will be showcased by organising international conferences and large-scale events, reinforcing Hong Kong's position as an international infrastructure centre.
Part 8: SME – Modernised Financing and Agile Procurement			
FYP	Redefine the SME landscape, shifting from the old standard to a multi-factor definition		
	Differentiate funding tracks between short-term agility and long-term expansion, establishing a rapid, streamlined approval window for time-sensitive projects		

	Introduce a pre-approved vendor whitelist to unlock fast-track funding, removing the administrative requirement for multiple quotes to reduce procurement friction		
8.1	Redefine the Definition of an SME	No Match	N/A
8.2	Differentiate Between Short-Term and Long-Term Financing Needs	PA 362	<u>PA 362 (vii)</u> "The Government raised the funding ceiling of "Easy BUD" applications under the BUD Fund to \$150,000 in June. The BUD Fund also provides more targeted funding support for AI projects."
8.3	Introduce a Vendor Whitelist for Fast-Track Reimbursement	No Match	N/A
	PLAY		
	Part 9: Tourism & Event Economy – Digital Ecosystems, Vibrancy, and Governance		
FYP	Deploy an integrated digital event ecosystem by implementing cross-sector platforms that link global ticketing sales with local transit and hospitality networks		
	Form specialised leadership for the night economy by appointing an independent Night Mayor role to bridge regulators and businesses		
	Mandate environmental accountability for large-scale public attractions		
9.1	Deploy "HK Play Pass" to Connect the Event Economy	PA 352, 353	<u>PA 352</u> : "We will promote ticket stub offers as a means of attracting visitors to extend their stay and increase their spending in Hong Kong, including announcing the calendar of mega events as soon as practicable. The HKTb will provide one-stop contact services to connect event organisers, retail and catering associations and tourism-related organisations, fostering a consumption chain that extends from the event venue to the community.. <u>PA 353</u> : "The HKTb will enhance Discover Hong Kong's digital platform, consolidate the ticket stub discounts of mega events hosted and promoted by the HKTb and launch a new mobile application to facilitate visitor access to, and merchant provision of, ticket stub offers."
9.2	Appoint a Night Mayor to Champion the Night Economy	PA 356	<u>PA 356</u> . "Phase 1 of the Lan Kwai Fong Streetscape Beautification Works will be gradually completed, beginning in October. The consultancy study for Phase 2 will start soon. We encourage private developers to participate in the renewal of Central, which will give Hong Kong's first-generation central business district a fresh face while preserving its heritage."
9.3	Create Sustainability Standards for Mega Events	No Match	N/A
9.4	Secure and Expand the World Youth 10s (WY10s)	FYP 5.12	<u>FYP 5.12</u> We will strive to create a conducive environment for young people to fully realise their talents. We will widen the scope of the Young Talent Training Programme to more industry sectors, aiming to nurture quality young talent for more key areas under the development plans of our country and Hong Kong. Through a wide array of youth programmes and activities, we endeavour to holistically cultivate the diverse talents of young people, and offer them more opportunities to explore, including participation in exchanges regarding public affairs, science, arts, and sports, thereby unleashing their potential and enhancing the effectiveness of talent development.
	Part 10: City Branding – Strategic Communication and Global Storytelling		
FYP	Implement a facts-driven, proactive communication blueprint backed by international public relations expertise to shape a strategic narrative		

	Transform destination marketing around unique lifestyle synergies, showcasing Hong Kong's competitive work-life balance		
	Amplify a cross-sectoral global advocacy network, platforming a diverse coalition of authentic local voices to share genuine experiences on global stages		
10.1	Establish a Proactive Strategy for Hong Kong's Brand	FYP 2.57, 4.33, 4.34	<u>FYP 2.57</u>: "We will establish the "Study in Hong Kong" brand. The Task Force on Study in Hong Kong will strengthen promotion of Hong Kong's quality resources in academic studies, scientific research, and international cooperation, and promote the "Study in Hong Kong" and the "Study Tour in Hong Kong" brands, with a view to attracting high-quality students to pursue their studies or career in Hong Kong." <u>FYP 4.33</u> "Hong Kong will continue to give full play to its advantages under "One Country, Two Systems" and its unique role as a world city. We will deepen international exchanges and expand our global cooperation network. As a "super connector" between the Mainland and the rest of the world, Hong Kong will continue to develop diversified platforms as an open, inclusive, and professional city, with a view to promoting mutual trust and benefits between our country and the rest of the world, contributing to the development of "a community with a shared future for mankind". <u>FYP 4.34</u> We will leverage our strengths as a world city and actively participate in the work of international organisations. We will further integrate our institutional advantages and internationalisation attributes into the system of coordinated regional development to reinforce free trade, regional cooperation, and the rules-based multilateral trading system. We will further support our country in strengthening its voice and work in international organisations, and attract more international organisations and multilateral institutions to establish offices or regional headquarters in Hong Kong."
10.2	Transforming Stories into a Global Advocacy Campaign	FYP 2.56, PA 80	<u>FYP 2.56</u>: "We will adopt a targeted approach to attract talent in view of the development needs of our country and Hong Kong... We will also strengthen Hong Kong Talent Engage's overseas publicity and promotion efforts in a targeted manner." <u>PA 80</u>: "The Government will continue to assist the local media to expand their network beyond Hong Kong, telling the good stories of Hong Kong."
	Part 11: Talent - Retention, Newcomer Readiness, and Housing Support		
FYP	Shift focus from talent acquisition to long-term talent retention by optimising school placements for dependents and removing non-essential language barriers		
	Attract global talent by creating a playbook for immediate arrivals, deploying serviced apartment partnerships, and establishing peer-driven networks		
	Help young people buy their first home by complementing existing debt-access guarantees with structural financial incentives		

11.1	Retain Global Talent to Drive Business Growth	FYP 4.8, PA 152	<u>FYP 4.8</u>: "We will facilitate the mutual recognition of professional qualifications in the Guangdong-Hong Kong-Macao Greater Bay Area. On a pilot basis, we will advance the development of common standards for the skill levels of skilled workers and technicians of the construction industry in the Guangdong-Hong Kong-Macao Greater Bay Area, and introduce Hong Kong's engineering standards and project management models to the Guangdong-Hong Kong-Macao Greater Bay Area. We will make wider use of the advanced construction technologies and new materials of our country, so as to showcase the edge of Chinese standards to our international counterparts." <u>PA 152</u>: "To focus our efforts in attracting the necessary talent for Hong Kong's development, and to promote talent exchange and training, we will: ... (ii) Relax the requirements on extension of stay under the Top Talent Pass Scheme (TTPS) for technology start-up talent. Incoming talent who establish start-up businesses in Hong Kong may face significant uncertainty when applying for extension of stay due to their lower income from unstable business during the initial stage of operation. Proprietors of technology start-ups supported by designated public sector organisations will be exempted from requirements such as providing proof of company income when applying for extension of stay under the TTPS, to facilitate their development in Hong Kong."
11.2	Support New Graduates to Settle Smoothly	Annex 45	<u>Annex 45</u> "In 2027, HKTE will organise 60 thematic seminars, workshops, job fairs and integration activities to help incoming talent settle in Hong Kong."
11.3	Help Young People Buy Their First Home	PA 290 (vi)	<u>PA 290 (vi)</u> Starting from the next Home Ownership Scheme sale exercise, the maximum mortgage loan-to-value ratio for White Form family applicants with newborns will be raised to 95%, to ease their down-payment burden.
	Part 12: Equity & Inclusion - Living Wages, Family Support, and Diversity		
FYP	Safeguard purchasing power by transitioning to a statutory minimum wage		
	Modernise family support through a shared parental leave model		
	Embed structured diversity, equity, and inclusion principles into statutory and administrative frameworks to mitigate talent-drain capital losses		
12.1	Review Current Minimum Wage to Ensure Alignment with Cost of Living	FYP 5.53, PA 5	<u>FYP 5.53</u>: "We will also follow the mechanism to review the statutory minimum wage rate annually to ensure that the pay rise for low-paid workers can keep pace with inflation, so that they may share the fruits of economic growth when the economy performs well." <u>PA 5</u>: "We have ... changed the Statutory Minimum Wage review frequency from biennial to annual... This enables more workers to receive greater protection."
12.2	Implement Shared Parental Leave	No Match	N/A
12.3	Enhance Competitive Edge through Structured DEIB Frameworks	No Match	N/A

12.4	Foster Diversity in Public Administration	FYP 5.19	<u>FYP 5.19</u> "We encourage religious communities in Hong Kong to sustain their efforts in fostering social harmony and inclusion, and take part in the provision of educational, medical, and welfare services. With the concerted efforts of all walks of life, we will strive to create an equal and caring society characterised by diversity and inclusiveness. We will enhance the support for ethnic minorities with a view to increasing their understanding of the development of our country and striving for the betterment of Hong Kong together."
Part 13: Education - Next-Generation Proficiency			
FYP	Reinforce English as the cornerstone of the GoGlobal initiative, championing it as the designated language of business and multilingualism to protect the city's competitive edge		
	Reform language education around real-world application, shifting from passive, exam-oriented drilling toward immersive, interactive models		
	Build systemic local-international academic partnerships, facilitating peer-to-peer exchange, joint projects, and cross-cultural fluency		
13.1	Align English with Global Gateway Ambitions	FYP 5.4	<u>FYP 5.4</u> : "We will strengthen biliterate and trilingual education and the learning of other languages to promote cross-cultural exchanges, supporting Hong Kong's role as an East-meets-West centre for international arts and cultural exchange and a base for fostering cultural exchanges between our country and the rest of the world."
13.2	Shift English Teaching Toward Real-World Application	PA 273	<u>PA 273</u> : "The EDB will ... organise territory-wide, English-speaking activities for students, provide opportunities for junior secondary students to learn other languages and encourage schools to arrange diversified activities for students to use the languages."
13.3	Bridge Local and International Schools	FYP 4.32	<u>FYP 4.32</u> : "We will encourage higher education institutions and scientific research institutes to launch joint research projects and student exchange programmes [with the Mainland], and continue to implement the Sister School Scheme to foster interactions among principals, teachers, and students of both Hong Kong and the Mainland, so as to promote professional collaboration and enhance teaching quality.."
Part 14: Schools - Ecosystem Development, Education Flexibility and Capacity			
FYP	Transform Northern Metropolis education sites into a commercially driven community ecosystem, building roadmap that unlocks institutional investment and confidence		
	Maximise public asset efficiency through the adaptive re-use of underutilised infrastructure		
	Pioneer regulatory flexibility for international education providers to capture domestic demand, sustain school viability, and retain local families within the city's talent pool		

14.1	Accelerate Land Allocation for International Schools in the Northern Metropolis	PA 150, 151	<u>PA 150</u>. "The EDB will continue to take forward the "Direct Subsidy Scheme (DSS) Expansion", while strengthening publicity and attracting overseas students to encourage more DSS schools to admit non-local students. To date, 48 DSS schools have been allowed to participate in the programme. They will begin their intake of new overseas students progressively from September this year." <u>PA 151</u>. "To meet society's demand and support talent development, the Government plans to allocate sites in the NM or other areas next year for the development of international schools."
14.2	Repurpose Decommissioned Schools & Optimise the Re-use of Vacant School Sites	No Match	N/A
14.3	Structure Balance for International Student Ratio	No Match	N/A

Measures Suggested in CE's 2026 Policy Address & Five-Year Plan Speech, not Covered by the Chamber	Paragraph
Tech & Innovation	
Expand Drone Application in Emergency Response and Crime Prevention	PA 439
Cybersecurity Challenges	PA 441
Life Science	
Implement eHealth+	PA 307-308
Medical School	PA 309-310
Financial Market	
Fixed Income Markets	FYP p.16; PA 34-35
Asset and Wealth Management Centre	PA 40-41
Risk Management Centre	FYP p.21; PA 42-44
Commodity Trading	FYP p.18; PA 45-47
Fintech Innovation	PA 49-50
Logistics	
International Maritime Centre	FYP p.22; PA 53-69
High Value-added Supply Chain Services Centre	FYP p.35; PA 81-90
Transport Infrastructure	220-223
Trade	
Closer Economic Partnership Arrangement (CEPA)	FYP p.36; PA 91
Law	
International Organization for Mediation	PA 154-155
Hong Kong's Status as World's Most Preferred Arbitration Seat	PA 165-167
International Commercial Court	PA 161
Intellectual Property Trading Centre	FYP p.52
Education	
Digital and STEAM Education	PA 270
Teachers' Professional Development	PA 274
Sustainability	
Hydrogen Energy	PA 403-404
Animal Care and Control	PA 413
Real Estate	
Subsidised Sale Flats	PA 325-326
Social Issues	
Patriotic Education	PA 25-30

Persons with Disabilities	PA 377
Protection for Delivery Workers	PA 385
Art	
West Kowloon Cultural District	PA 177-179
Arts Trading Hub	PA 180
Film	PA 341-342